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Challenges presented in 2020 shifted the work, priorities, and sense of “normal” for people across industries and issues. Like many organizations, the Health Fund moved our operations online early in the year. Next, we had to tackle the question of how our work should adapt—or stay the course—to best help the people of Michigan.

We knew that Michigan’s existing health challenges would persist or worsen during the pandemic: people experiencing behavioral health crises would face greater barriers to treatment; food insecurity would increase as families lost income and schools closed for months at a time; and Michigan’s older adults, already in need of increased support, would face the highest risk of serious illness or death from COVID-19.

In last year’s annual report, we shared our nascent efforts to strengthen Michigan’s health nonprofits, work that proved to be crucial in the quickly shifting and unpredictable funding landscape of 2020. As the pandemic developed, we continued to focus on our longtime priorities, supporting organizations across the state who in turn provided critical, reliable services to Michigan communities. We also added to our capacity-building offerings, expanding access to the One Michigan Catchafire portal and dedicating funding to capacity-building grants through our Community Health Impact program.

Still, COVID-19 presented emerging needs. One of the most urgent: in-person appointments were getting delayed or canceled, and healthcare providers had to quickly establish virtual capacities. In March, the Health Fund initiated a rapid response grant round, working with other funders and awarding nearly $3 million in immediate funding for telehealth projects.

While we’ve always supported the use of technology to improve service delivery, these grants expedited transitions that can sometimes take months or years to implement. As a result, more Michigan residents were able to see their doctors and access the care they needed during the pandemic. These grants also helped build a lasting infrastructure so providers can continue to broaden their use of technology in the future.

We awarded 203 grants totaling more than $36 million in 2020—more than we have ever awarded in a single year. It came as no surprise that our grant partners were our greatest strength throughout the year. Their years of experience, deep understanding of their communities’ strengths and needs, and collective ability to adapt were crucial during the most difficult months. Because of them, more Michigan families had access to necessary healthcare, nutritious food, and community support throughout the crisis.
MESSAGE FROM THE CHAIR

The fight against COVID-19 didn’t end with 2020. Halfway through 2021, philanthropy and nonprofits alike are working to restart paused programs, use unexpected lessons to chart new public health strategies, and ensure everyone has access to a vaccine. Of course, the lessons of 2020 weren’t limited to those from COVID-19. Along with the rest of the country, Michigan organizations—including the Health Fund—are reflecting on and defining more equitable ways to approach all our work.

Each year brings a fresh reminder that as funders, our success is not separate from that of our partners and ultimately the communities they serve. Those connections are at the heart of our latest strategic planning process, which began in 2020. In next year’s report, we look forward to bringing you that story, sharing how all we learned from 2020 has helped us plan for the next five years and beyond.

Wishing you health and wellness,

SUSAN JANDERNOA
BOARD CHAIR
GRANTMAKING
COVID-19 made it hard for people to access regular healthcare, from physician check-ins to critical mental health services. While the technology already existed to conduct much of this care virtually, many providers lacked the infrastructure to make the shift. In response, the Health Fund partnered with four other funders to fast-track nearly $3 million to 61 organizations across Michigan, helping them serve patients immediately and throughout the pandemic.

We were proud to join with the Ethel and James Flinn Foundation, the Metro Health Foundation, Blue Cross Blue Shield of Michigan, and the Blue Cross Blue Shield of Michigan Foundation on this initiative, which supported Federally Qualified Health Centers, behavioral health providers, human service agencies, PACE programs, Area Agencies on Aging, and other safety net providers. These organizations were able to implement new procedures, set up billing services, train or add staff, educate patients about telehealth, treat uninsured patients, and procure HIPAA compliant licenses or equipment.

While the urgency was new, the need was not. The Health Fund has supported telehealth initiatives for a number of years, helping organizations provide access to hospitalized veterans, students in rural communities, and homebound older adults. Our goal with these rapid response grants was not only to provide immediate support but also to help create lasting infrastructure that will accelerate long-term telehealth efforts in Michigan.
<table>
<thead>
<tr>
<th>Organization</th>
<th>Grant Amount</th>
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<tbody>
<tr>
<td>Arab Community Center for Economic and Social Services</td>
<td>$48,705</td>
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<tr>
<td>Arab-American and Chaldean Council</td>
<td>$30,000</td>
</tr>
<tr>
<td>Arbor Circle</td>
<td>$50,000</td>
</tr>
<tr>
<td>Area Agency on Aging of Northwest Michigan</td>
<td>$50,000</td>
</tr>
<tr>
<td>Care Free Medical Inc</td>
<td>$25,000</td>
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<tr>
<td>Care Resources (PACE)</td>
<td>$49,909</td>
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<tr>
<td>Catherine’s Health Center</td>
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<tr>
<td>Catholic Human Services, Inc.</td>
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<td>Catholic Social Services of Washtenaw</td>
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<tr>
<td>Central City Integrated Health</td>
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<tr>
<td>Cherry Health</td>
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<tr>
<td>Child &amp; Family Services of Northwestern Michigan</td>
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<td>Common Ground</td>
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<td>Covenant Community Care, Inc.</td>
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<td>Cristo Rey Community Center</td>
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<td>Detroit Area Agency on Aging</td>
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<td>East Jordan Family Health Center</td>
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<td>Family Medical Center of MI</td>
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<td>Great Lakes Bay Health Centers</td>
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<td>Great Lakes Recovery Centers, Inc.</td>
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<td>Hackley Community Care Center</td>
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<td>Health Emergency Lifeline Programs</td>
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<td>Hope Network</td>
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<td>Isabella Citizens for Health</td>
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<td>Jewish Family Service of Metropolitan Detroit</td>
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<td>Judson Center</td>
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<td>Lakeland Immediate Care Center</td>
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<td>Luella Hannan Memorial Foundation</td>
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<tr>
<td>Northern Lakes Community Mental Health Authority</td>
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TELEHEALTH GRANT RECIPIENTS (cont.)

OAKLAND INTEGRATED HEALTHCARE NETWORK
$50,000

PACE NORTH
$49,812

PACE OF SOUTHWEST MICHIGAN
$48,600

PACE SOUTHEAST MICHIGAN
$50,000

PACKARD HEALTH, INC.
$50,000

PRESBYTERIAN VILLAGES OF MICHIGAN FOUNDATION
$47,400

REGION II COMMISSION ON SERVICES TO THE AGING
$50,000

RELIANCE COMMUNITY CARE PARTNERS
$47,200

RUTH ELLIS CENTER, INC.
$50,000

THE SENIOR ALLIANCE AREA AGENCY ON AGING 1-C
$50,000

SENIOR RESOURCES OF WEST MICHIGAN
$50,000

STARFISH FAMILY SERVICES
$50,000

STARR COMMONWEALTH
$50,000

THUNDER BAY COMMUNITY HEALTH SERVICE, INC.
$50,000

TRAVERSE HEALTH CLINIC AND COALITION (D/B/A TRAVERSE HEALTH CLINIC)
$45,498

UNITED METHODIST RETIREMENT COMMUNITIES (UMRC) FOUNDATION
$50,000

UPPER GREAT LAKES FAMILY HEALTH CENTER
$50,000

UPPER PENINSULA HEALTH CARE SOLUTIONS
$50,000

WESTERN WAYNE FAMILY HEALTH CENTERS
$50,000
RAPID RESPONSE
TELEHEALTH GRANTS
FUNDED BY OUR PARTNERS

BLUE CROSS BLUE SHIELD OF MICHIGAN

INGHAM COUNTY HEALTH DEPARTMENT $49,801

INTERCARE COMMUNITY HEALTH NETWORK $50,000

NORTHWEST MICHIGAN HEALTH SERVICES, INC. $50,000

STERLING AREA HEALTH CENTER $50,000

BLUE CROSS BLUE SHIELD OF MICHIGAN FOUNDATION

ETHEL AND JAMES FLINN FOUNDATION

ALL WELL-BEING SERVICES $50,000

DEVELOPMENT CENTERS, INC. $50,000

NORTHEAST INTEGRATED HEALTH $50,000

SOUTHWEST SOLUTIONS CORPORATION $50,000

THE CHILDREN’S CENTER OF WAYNE COUNTY, INC. $50,000

METRO HEALTH FOUNDATION

BALDWIN FAMILY HEALTH CARE $50,000

COMMUNITY HEALTH AND SOCIAL SERVICES CENTER, INC. $50,000
BEHAVIORAL HEALTH

FAMILY MEDICAL CENTER OF MI
$500,000

GROWING SCHOOL-BASED HEALTHCARE WHILE TRAINING NEW PROVIDERS
To improve access to behavioral health and primary care services among low-income, underserved school-aged children and adolescents in Detroit and rural areas of southeast Michigan, using a mixed model of school-based and telehealth services delivery, while training the next generation of primary care physicians and psychiatric nurse practitioners.

GRAND VALLEY STATE UNIVERSITY
$499,936

THRIVE: INTEGRATED BEHAVIORAL HEALTH AND PRIMARY CARE
To improve the overall health and well-being for socioeconomically disadvantaged, medically underserved, high-risk adults by addressing the unmet mental health needs of this vulnerable population.

GREATER FLINT HEALTH COALITION
$499,785

PEER RECOVERY SUPPORT SYSTEM FOR ADDICTION TREATMENT PROJECT
To use a multi-sector approach supporting timely transitions to care between hospitals, treatment providers, and community settings while addressing the social determinants of patients’ health.

HAVEN OF REST MINISTRIES
$400,000

WOMEN’S LIFE RECOVERY PROGRAM
To address the significant challenges mothers face in accessing and sustaining long-term residential substance abuse treatment and recovery by creating overnight residence availability for both mother and child.

KIDS KICKING CANCER
$500,000

THE HEALING HERO
To develop an interactive mobile phone application to help young adults with substance use disorders involved in Drug Courts realign thinking from “victim” to “life-changing purpose” and increase retention in treatment for addiction.

MARQUETTE-ALGER REGIONAL EDUCATIONAL SERVICE AGENCY
$500,000

SYSTEM FOR SUSTAINABLE YOUTH SERVICES IN SCHOOLS (SSYSS)
To enhance the connection between community partners in order to improve the behavioral health of students while reducing financial costs and stigmas associated with seeking and participating in mental health services.

MICHIGAN ASSOCIATION OF COMMUNITY MENTAL HEALTH BOARDS (DBA COMMUNITY MENTAL HEALTH ASSOCIATION OF MICHIGAN)
$257,905

TELEHEALTH RESOURCE CENTER – BEHAVIORAL HEALTH
To develop a Telehealth Resource Center for Michigan Mental Health Practitioners, a telehealth information, guidance, and technical assistance hub.

MICHIGAN DEPARTMENT OF HEALTH AND HUMAN SERVICES
$500,000

IMPROVING CARE FOR JUSTICE INVOLVED PATIENTS PART 2
To allow jails and external payers and providers to share and integrate treatment information for justice-involved individuals through a data portal, leading to more effective collaboration, improved care coordination, and increased jail safety.
**Michigan Elementary and Middle School Principals Association**

$500,000

BUILDING HEALTH COMMUNITIES: STEP UP FOR SCHOOL WELLNESS
To help Michigan schools more effectively address the health and emotional needs of their students and staff by integrating the Social and Emotional Learning training from the Michigan Model for Health curriculum into the Building Healthy Communities: Step Up for School Wellness (BHC: SUFSW) program.

**Michigan State Medical Society**

$175,000

CONNECTING TREATMENT COURTS AND HEALTH PROFESSIONALS
To strengthen the collaboration and connectivity of the medical field and the judiciary in treating individuals with substance use disorders (SUD), and to increase access to medication assisted treatment (MAT), related counseling, and other supports.

**Northern Michigan University**

$498,445

COLLABORATIVE NETWORK: BEHAVIORAL HEALTH ACCESS IN UP
To improve access to behavioral health services in the Upper Peninsula by increasing the number of applied behavioral analytic professional and paraprofessional service providers, through an online training program and a hybrid telehealth and face-to-face comprehensive applied behavior analytic service.

**Oakland Integrated Healthcare Network**

$200,000

OAKLAND COUNTY SCHOOL-BASED BEHAVIORAL HEALTH STRATEGY
To create a coordinated strategy across Oakland County school districts to provide access for behavioral health services for students, including a comprehensive needs assessment.

**The Regents of the University of Michigan**

$160,000

ONLINE BEHAVIORAL HEALTH TRAINING FOR COMMUNITY WORKERS
To leverage the capacity of an existing state-community-university partnership team in order to develop and deploy digital behavioral health training modules, with a specific focus on older adults, designed for lay community health workers.

**The Regents of the University of Michigan**

$328,324

TRAUMA-INFORMED PROGRAMS & PRACTICES FOR SCHOOLS
To co-develop, refine, and scale a flexible, manualized curriculum and set of training materials to support the uptake and sustainability of trauma-informed practices for schools throughout the state of Michigan.

**Wayne State University**

$499,778

PROMOTING RESILIENCE AMONG MALTREATED YOUNG CHILDREN
To support workforce training in infant mental health for dependency court staff by transitioning content to an online, self-paced, replicable format.
SUICIDE PREVENTION COLLABORATIVE

To give nonprofit healthcare providers resources to fight the suicide epidemic by funding projects implementing evidence-based interventions to increase access to behavioral health services and increase the ability of staff to recognize suicide warning signs, assess suicide risk, engage at-risk individuals in treatment, and decrease suicidality in individuals receiving care.

CHILD AND FAMILY CHARITIES
$75,000
PROJECT RESTORE HOPE

HEALTH EMERGENCY LIFELINE PROGRAMS
$75,000
SUICIDE PREVENTION AT MICHIGAN’S FIRST LGBTQ+ MEDICAL HOME

MIDMICHIGAN HEALTH FOUNDATION
$75,000
SUICIDE PREVENTION IN RURAL HEALTH CLINICS

SOUTHWEST SOLUTIONS
$49,824
SOUTHWEST COUNSELING SOLUTIONS CARE TEAM PILOT TO PREVENT TEEN SUICIDE

The Suicide Prevention Collaborative also included separate grants made by Blue Cross Blue Shield of Michigan, the Blue Cross Blue Shield of Michigan Foundation, the Children’s Foundation, and the Ethel and James Flinn Foundation.
HEALTHY AGING

ASSOCIATION OF CHINESE AMERICANS, INC. (ACA)  
$208,405

CAREGIVER HUB: SUPPORTING ASIAN AMERICAN CAREGIVERS  
To address diverse needs of Asian Americans and provide culturally targeted training programs, services, and resources to Chinese and Asian Americans.

CENTRAL MICHIGAN UNIVERSITY  
$387,144

LIVING FREE: FALL REDUCTION BY EDUCATION AND EMPOWERMENT  
To prevent recurrent falls among rural older adults by educating community-based providers on fall prevention best practices.

CENTRAL MICHIGAN UNIVERSITY  
$199,944

MICHIGAN INTERDISCIPLINARY PALLIATIVE CARE TRAINING NETWORK  
To tailor and replicate an established model of interdisciplinary palliative care training for primary care and other healthcare providers in Michigan, increasing palliative care knowledge and skills, building interprofessional networks, training providers on billing practices, and providing mentorship among interdisciplinary health care providers.

DETROIT AREA AGENCY ON AGING  
$157,943

INCLUSIVE HEALTH CARE  
To create a community-wide framework that leverages public and private partnerships to address health disparities in Detroit, identifying opportunities to increase access to care, integrating and coordinating care with community resources, and increasing access to smart phones and computer technology.

EPILEPSY FOUNDATION OF MICHIGAN  
$160,000

OPTIMIZING HEALTH OUTCOMES FOR OLDER ADULTS WITH EPILEPSY  
To promote effective detection and management of epilepsy in older adults, in collaboration with the state’s seven adult comprehensive epilepsy centers.

HENRY FORD HEALTH SYSTEM  
$499,955

POST-ICU SENIOR BRAIN HEALTH INITIATIVE  
To provide specialized care to older adults who have experienced cognitive and psychiatric issues following critical illness and hospitalization in the ICU, including patients surviving COVID-19.

HURON MEMORIAL HOSPITAL  
D/B/A MCLAREN THUMB REGION  
$340,000

HEALTHCARE WHERE YOU ARE  
To replicate a successful care transitions model to reduce hospital readmissions and associated costs for older adults in a rural community setting.

MATRIX HUMAN SERVICES  
$381,150

MATRIX CENTER – HEALTHY SENIOR LIVING INITIATIVE  
To address health disparities among low-income senior citizens by increasing access to healthy, fresh food and health screenings.

METRO SOLUTIONS INC.  
$200,000

ELDERCARING COORDINATION  
To integrate eldercare coordination services in Southeast Michigan courts, using a Florida-based conflict resolution model to adjudicate family conflicts that jeopardize the safety of an older adult, especially those in guardianship situations.
MICHIGAN DEPARTMENT OF HEALTH AND HUMAN SERVICES $314,251

IMPROVING ACCESS TO INFORMATION & SERVICES FOR OLDER ADULTS IN RESPONSE TO COVID-19
To improve access and coordination of services with the aim of reducing social isolation among older adults, using technology to help them connect them to loved ones, attend virtual appointments, understand their COVID-19 risk level, and access agencies and resources.

MICHIGAN ELDER JUSTICE INITIATIVE $493,340

HOME AND COMMUNITY BASED SERVICES OMBUDSMAN PROGRAM
To support older adults in PACE and Medicaid’s MI Choice program, helping with problems related to enrollment, eligibility, inadequate care plans, access to care, reductions or terminations of services, or rights violations.

MICHIGAN HEALTH COUNCIL $484,233

THE POWER OF UNDERSTANDING: HEALTH LITERACY & OLDER ADULTS
To develop and pilot a health literacy provider training program that will improve the capacity of PACE care team members to identify and address gaps in health literacy among PACE participants and their caregivers.

MICHIGAN HEALTH IMPROVEMENT ALLIANCE $477,120

ARM4HEALTH (ACHIEVING THE RIGHT MEDICATIONS FOR HEALTH)
To improve the health and quality of life for older adults by ensuring that prescribed medications are necessary and appropriate.

MICHIGAN STATE UNIVERSITY $199,166

VIRTUAL TABLE: COORDINATING CARE THROUGH TECHNOLOGY IN AGING
This initiative will address the physical and mental health effects of social isolation among vulnerable isolated older adults in the community, which has been exacerbated by COVID-19. Home delivered meals volunteers will teach older adults to use technology to connect to family and friends, as well as how to participate in telehealth visits.

MICHIGAN TECHNOLOGICAL UNIVERSITY $126,470

IN-HOME VISION SCREENING IN UNDERSERVED SENIORS
To develop and pilot a framework for tailored vision screening programs that can integrate with other in-home, community-based programs.

OAKLAND UNIVERSITY $321,075

TECHNOLOGY AND REIMBURSEMENT INNOVATION OF HOP-UP-PT
To establish a reimbursement model and telehealth strategy to sustain the HOP-UP-PT (Home-based Older Persons-Upstreaming Prevention-Physical Therapy) program, which connects older adults to physical therapists who can provide strategies to age-in-place. It will also develop a model for expansion of PT services using current, but seldom utilized, billing codes.

PRESBYTERIAN VILLAGES OF MICHIGAN FOUNDATION $165,800

AFFORDABLE ASSISTED LIVING FOR LOW & MODERATE INCOME SENIORS
To develop and sustain affordable assisted living in communities across Michigan, using currently available payment mechanisms to pilot a replicable model.

REGION IV AREA AGENCY ON AGING $500,000

SOUTHWEST MICHIGAN CARE CONTINUUM TRANSFORMATION STRATEGY
To create a community of care model to integrate clinical care with home-based supports and services.
SAMARITAS
$497,081
SAMARITAS C.A.R.E.S. PROGRAM
To implement dementia care training using Google Glass technology, allowing experts to provide real-time support from a remote location.

SPECTRUM HEALTH FOUNDATION
$499,713
HEALTHY AGING WITH MEDICALLY TAILORED MEALS
To provide easy access to healthy meals, tailored to the medical needs of chronically ill older adults living at home, with a specific focus on older adults with heart disease.

THE REGENTS OF THE UNIVERSITY OF MICHIGAN
$489,682
HEALTHY LIFETIME: BUILDING RESILIENCE TO AGE IN PLACE
To empower older adults to maintain independence by focusing on communication skills, health habits, medication adherence, and problem-solving. This grant will expand the program into Medicaid’s home and community-based programs.

THE REGENTS OF THE UNIVERSITY OF MICHIGAN
$199,991
PARTNERSHIP FOR ACCELERATING TELEMENTAL HEALTH FOR MISENIORS
To address barriers to mental health treatment for homebound older adults suffering from depression, using an evidence-based online therapy program specifically designed for older adults with diverse backgrounds and capabilities.

VALLEY AREA AGENCY ON AGING
$500,000
VALLEY AREA AGENCY ON AGING TELEHEALTH PROJECT
To launch a 24-hour virtual assistance program that includes telehealth services and increased care coordination and follow up as patients transition home, including remotely monitoring patients using medical technology devices.

VAN BUREN/CASS DISTRICT PUBLIC HEALTH DEPARTMENT
$200,000
AGING HEALTH EQUITY & POLICY PLANNING PROJECT
To create a community-informed plan to identify and address the root causes of disparate health outcomes among minority older adults living in Van Buren County.

WAYNE STATE UNIVERSITY
$152,231
FINANCIAL VULNERABILITY TOOLS IN GERIATRIC MEDICINE
To provide methods and new tools to educate health care professionals to identify, prevent, and intervene in financial exploitation of older adults.

WAYNE STATE UNIVERSITY
$221,992
SUPPORTING AFRICAN AMERICAN OLDER ADULT CAREGIVERS
To provide accessible online Activity of Daily Living training to African American caregivers who may lack the skills, knowledge, and confidence to assist family members with dementia.

WILLIAM BEAUMONT HOSPITAL
$335,990
FOOD IS MEDICINE: MEDICALLY TAILORED MEALS
To provide older diabetic patients with meals at home specially designed to support their recovery after being hospitalized, as well as virtual support from a registered dietician to reinforce healthy eating habits.
NUTRITION & HEALTHY LIFESTYLES

ACCESS OF WEST MICHIGAN
$190,000
To address the lack of healthy, affordable, Michigan-grown produce available to low-income residents across West Michigan by redesigning the charitable food system and piloting a new farming model that will re-center the supply chain to focus on low-income communities.

CATCH GLOBAL FOUNDATION
$154,550
CATCH MICHIGAN PLANNING GRANT
To create behavioral changes among children and increase their daily physical activity by expanding CATCH programming across the state.

COMMUNITIES IN SCHOOLS OF MICHIGAN
$500,000
INTEGRATED NUTRITION SUPPORTS
To address health disparities and encourage students in 46 schools across Michigan to make healthy choices.

FOOD BANK COUNCIL OF MICHIGAN
$476,934
A SUSTAINABLE FOOD PHARMACY MODEL FOR MICHIGAN
To create a replicable, sustainable model for Michigan FQHCs to integrate food prescription programs into their slate of comprehensive services.

HENRY FORD HEALTH SYSTEM
$499,985
HENRY’S GROCERIES FOR KIDS
To improve child health outcomes and reduce food insecurity by integrating food delivery and nutrition education in pediatric care delivery.

HENRY FORD HEALTH SYSTEM
$255,042
OPTIMIZING GESTATIONAL WEIGHT GAIN
To educate pregnant women on recommended weight gain during pregnancy, using evidence-based strategies and a new digital health application to promote healthy eating and physical activity.

CARE FREE MEDICAL
$136,000
CAPITAL AREA PRESCRIPTION FOR HEALTH
To address the adverse health outcomes caused by childhood food insecurity by strengthening connections between communities, local clinics, farmers’ markets, grocery stores, transportation systems, and health educators through a fresh food pipeline.

DISTRICT HEALTH DEPARTMENT #10 (RENEWAL)
$250,000
NORTHWEST MICHIGAN CHRONIC DISEASE PREVENTION: PARTNERSHIP FOR PRESCRIPTION FOR HEALTH
To address the high rates of chronic disease in rural communities due to unhealthy lifestyles and limited access to fruits and vegetables.
KIDS’ FOOD BASKET
$500,000
HUNGER RELIEF, NUTRITION EDUCATION, AND HEALTHY FOOD ACCESS
To increase access to healthy food and provide nutrition education in communities and schools in Kent County.

LEADERS ADVANCING AND HELPING COMMUNITIES (RENEWAL)
$245,063
FQHCS AND LAHC BUILDING HEALTH COMMUNITIES TOGETHER
To prevent and reduce childhood obesity by teaching young children healthy habits and reinforcing those healthy habits by working with parents and caregivers.

MICHIGAN STATE UNIVERSITY
$500,000
IMPACT OF PEDIATRIC PRESCRIPTIONS FOR FRUITS AND VEGETABLES
To evaluate an existing pediatric fruit and vegetable prescription program in Flint in order to understand the efficacy and long-term impacts of the program and inform future policy development to fund and sustain produce prescription programs.

MICHIGAN STATE UNIVERSITY
$338,406
NATIVE AMERICAN BREASTFEEDING INITIATIVE EMBRACING CULTURE
To increase breastfeeding initiation and duration rates in the Native American community through resources that increase awareness of the positive health impacts of breastfeeding.

MICHIGAN STATE UNIVERSITY
$499,645
SUCCESSFUL NUTRITION PROGRAMS ACROSS THE LIFESPAN: A ROADMAP
To address malnutrition, equity, and food insecurity by creating a roadmap and web-based facilitation guide for communities to address deficiencies and inequities in nutrition and healthy lifestyle options for residents of all ages.

NATIONAL KIDNEY FOUNDATION OF MICHIGAN
$499,999
HALTING DIABETES WITH INNOVATION AND COLLABORATION
To reduce health disparities and to address the absence of a statewide, sustainable infrastructure for a virtual Diabetes Prevention Program (DPP) delivery that focuses on serving older adults and adults eligible for Medicaid.

PLAYWORKS EDUCATION ENERGIZED
$500,000
GROWING SAFE AND HEALTHY PLAY FOR MICHIGAN: PART II
To support access to safe and healthy play every day at school in order to positively impact a child’s physical, social, and emotional development.

PROMEDICA BIXBY HOSPITAL
$406,220
PROMEDICA FARMS IMPROVED ACCESS TO HEALTHY FOOD AND LIFESTYLES
To align nutrition and healthy lifestyles programming and reduce the overweight and obesity incidence in Lenawee County through a sustainable, reliable network of initiatives and support.

SPECTRUM HEALTH FOUNDATION
$499,879
FAMILY KITCHEN RX 2.0
To create a digital platform to deliver culturally-inspired culinary medicine programs for families in Kent County.
THE REGENTS OF THE UNIVERSITY OF MICHIGAN
$198,351

MAXIMIZING REACH OF THE INPACT PROGRAM IN MICHIGAN SCHOOLS
To proactively develop a Teacher Technical Assistance Package that provides teachers working in low-resource schools with the knowledge, skills, confidence, and program adaptations to get kids moving and ready to learn.

UNITED WAY OF SOUTHEASTERN MICHIGAN
$461,736

BETTER WITH BREAKFAST OAKLAND COUNTY
To expand a pilot program to increase participation in school breakfast programs in Oakland County, meeting students’ nutritional needs.

WAYNE STATE UNIVERSITY
$500,000

PHYSICAL LITERACY AND NUTRITION EDUCATION PROGRAM
To promote health equity and accessibility issues for children with Autism Spectrum Disorder (ASD) and their families by increasing participation in physical activity, improving nutrition behaviors and meal practices, and stimulating greater engagement in social services, advocacy, and social support networks.
## COMMUNITY HEALTH IMPACT

<table>
<thead>
<tr>
<th>Organization</th>
<th>Amount</th>
<th>Program</th>
<th>Location</th>
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<tbody>
<tr>
<td><strong>ALLEN NEIGHBORHOOD CENTER</strong></td>
<td>$36,125</td>
<td>ACCESS TO HEALTHY FOOD FOR REFUGEES — LANSING</td>
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<td><strong>ALPENA AREA SENIOR CITIZENS COUNCIL, INC.</strong></td>
<td>$100,000</td>
<td>ALPENA EMPOWERED MOVEMENT PROGRAM — ALPENA COUNTY</td>
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<td><strong>AMERICAN CANCER SOCIETY – NCR</strong></td>
<td>$81,620</td>
<td>FOODFIT OF MACOMB COUNTY — MACOMB COUNTY</td>
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<tr>
<td><strong>ARBOR CIRCLE</strong></td>
<td>$99,048</td>
<td>KEEP EARLY EDUCATION POSITIVE (KEEP) — KENT COUNTY</td>
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<tr>
<td><strong>ARBOR CIRCLE</strong></td>
<td>$62,677</td>
<td>MEDICALLY FRAGILE FOSTER CARE — ANALYSIS AND PLANNING — SOUTHWEST MICHIGAN</td>
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<td><strong>AUTISM ALLIANCE OF MICHIGAN</strong></td>
<td>$100,000</td>
<td>ADDRESSING PSYCHIATRIC BOARDING OF AUTISM SPECTRUM DISORDER PATIENTS IN EMERGENCY DEPARTMENTS — KALAMAZOO COUNTY</td>
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<tr>
<td><strong>BETHANY HOUSING MINISTRIES, INC D.B.A COMMUNITY ENCOMPASS</strong></td>
<td>$100,000</td>
<td>MUSKEGON PRESCRIBES FOOD FOR HEALTH — MUSKEGON COUNTY</td>
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<td><strong>BRILLIANT DETROIT</strong></td>
<td>$100,000</td>
<td>BIRTH DETROIT EASY ACCESS CLINIC — NORTHWEST DETROIT</td>
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<td><strong>BRONSON HEALTH FOUNDATION</strong></td>
<td>$31,750</td>
<td>BRONSON CENTERING PREGNANCY — KALAMAZOO COUNTY</td>
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<td><strong>CALVIN UNIVERSITY</strong></td>
<td>$99,990</td>
<td>ADDRESSING STIGMA: LAY AMBASSADORS FOR MENTAL HEALTH — GRAND RAPIDS</td>
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<tr>
<td><strong>CATCH GLOBAL FOUNDATION</strong></td>
<td>$98,000</td>
<td>CATCH RESTART SMART: HEALTH EDUCATION IN THE COVID-19 ERA — STATEWIDE</td>
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<td><strong>CHALDEAN COMMUNITY FOUNDATION</strong></td>
<td>$90,425</td>
<td>THE FUN &amp; FIT HEALTH PROGRAM — MACOMB AND OAKLAND COUNTIES</td>
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<tr>
<td><strong>CHILD &amp; FAMILY SERVICES OF NORTHWESTERN MICHIGAN</strong></td>
<td>$100,000</td>
<td>REDUCING BARRIERS TO MENTAL HEALTH CARE FOR FOSTER CHILDREN AND FAMILIES — NORTHWEST MICHIGAN</td>
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<td><strong>CHILD AND FAMILY CHARITIES</strong></td>
<td>$50,000</td>
<td>MID-MICHIGAN TRAUMA COLLABORATIVE — CLINTON, EATON, AND INGHAM COUNTIES</td>
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<tr>
<td><strong>CITY OF DEARBORN</strong></td>
<td>$95,990</td>
<td>DEARBORN PROGRAM FOR INCLUSIVE PHYSICAL EXERCISE &amp; RECREATION STRATEGIES (PIPERS) — DEARBORN</td>
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<tr>
<td>Organization</td>
<td>Funding</td>
<td>Description</td>
<td>Counties/Location</td>
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<tr>
<td>Covenant Community Care, Inc.</td>
<td>$70,180</td>
<td>Shared Mobility for Patients in Northwest Detroit</td>
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<tr>
<td>Detroit Area Agency on Aging</td>
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<td>Coordinated Food Delivery Systems</td>
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<td>Detroit Educational Television Foundation</td>
<td>$90,000</td>
<td>PBS Healthy Kids: Preschool Partnership Initiative</td>
<td>Wayne and Monroe Counties</td>
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<td>Eastern Michigan University</td>
<td>$100,000</td>
<td>The Social Partnership</td>
<td>Wayne and Washtenaw Counties</td>
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<td>Ethel and James Flinn Foundation</td>
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<td>Wayne County Teletherapy Expansion</td>
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<td>Grand Rapids African American Health Institute</td>
<td>$89,420</td>
<td>Closer to Care</td>
<td>Kent County</td>
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<td>Greater Detroit Area Health Council</td>
<td>$99,764</td>
<td>I Choose Health Expansion Project</td>
<td>Macomb County</td>
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<td>Health Department of Northwest Michigan</td>
<td>$100,000</td>
<td>Integrating School Mindfulness Education District-Wide</td>
<td>Emmet County School Districts</td>
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<td>Heart of West Michigan United Way</td>
<td>$100,000</td>
<td>Birth Equity Through Doulas of Color</td>
<td>Kent County</td>
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<td>Henry Ford Health System</td>
<td>$100,000</td>
<td>Building a Base of Evidence for Fresh Prescription</td>
<td>Detroit</td>
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<td>Jewish Family Services of Washtenaw County</td>
<td>$100,000</td>
<td>Video Based Evolunteering</td>
<td>Washtenaw County</td>
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<td>Keeweenaw Bay Indian Community</td>
<td>$100,000</td>
<td>Debweyendan (“Believe in It”) Indigenous Gardens (DIGS)</td>
<td>Baraga, Houghton, Keeweenaw, and Ontonagon Counties</td>
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<td>Kids Kicking Cancer</td>
<td>$100,000</td>
<td>Trauma in Transition</td>
<td>Southeast Michigan</td>
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<td>Organization</td>
<td>Grant Amount</td>
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<td>LUTHERAN CHILD AND FAMILY SERVICES OF MICHIGAN INC., D.B.A. WELLSPRING</td>
<td>$100,000</td>
<td>WELLSPRING RECOVERY HIGH SCHOOL — SOUTHEAST MICHIGAN</td>
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<td>LUTHERAN SERVICES</td>
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<td>LUTHERAN HOMES OF MICHIGAN, D.B.A. WELLSPRING LUTHERAN SERVICES</td>
<td>$100,000</td>
<td>GERIATRIC SUBSTANCE ABUSE RECOVERY PROGRAM (WSARP) — WAYNE, OAKLAND, AND WASHTENAW COUNTIES</td>
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<td>MICHIGAN CHAPTER OF THE NATIONAL CHILDREN’S ALLIANCE</td>
<td>$81,116</td>
<td>INCREASING TREATMENT OPTIONS FOR CHILD VICTIMS — STATEWIDE</td>
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<td>MICHIGAN COUNCIL FOR MATERNAL AND CHILD HEALTH</td>
<td>$64,920</td>
<td>MICHIGAN MODEL FOR HEALTH DIGITAL CURRICULUM LICENSE TRACKING SOFTWARE — STATEWIDE</td>
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<td>MICHIGAN DEPARTMENT OF HEALTH AND HUMAN SERVICES</td>
<td>$100,000</td>
<td>TRANSPORTATION RESOURCES TO MEDICAID BENEFICIARIES — STATEWIDE</td>
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<tr>
<td>MICHIGAN STATE UNIVERSITY</td>
<td>$99,921</td>
<td>COLLEGE STUDENTS AS FAMILY CAREGIVERS — INGHAM AND WASHTENAW COUNTIES</td>
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<td>MIDMICHIGAN HEALTH FOUNDATION</td>
<td>$100,000</td>
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<td>OUR KITCHEN TABLE</td>
<td>$24,050</td>
<td>EDUCATE TO ELEVATE — GRAND RAPIDS</td>
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<td>PEDIATRIC FOUNDATION OF MICHIGAN</td>
<td>$89,143</td>
<td>ADOLESCENT MENTAL HEALTH AND SUICIDE PREVENTION PROGRAM — KENT, WASHTENAW, OAKLAND, GENESEE, LIVINGSTON AND INGHAM COUNTIES</td>
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<td>PERSONALIZED NURSING LIGHT HOUSE</td>
<td>$83,886</td>
<td>EXTENDED CARE POST DISCHARGE FROM ADDICTION TREATMENT — WAYNE AND OAKLAND COUNTIES</td>
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<td>PORTER HILLS FOUNDATION</td>
<td>$100,000</td>
<td>DEMENTIA TRAINING TO REDUCE CAREGIVER STRESS AND BURNOUT — HOLLAND AND MUSKEGON</td>
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<td>PROJECT HEALTHY COMMUNITY</td>
<td>$94,400</td>
<td>FRESH PRESCRIPTIONS — NORTHWEST DETROIT</td>
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<td>SPECTRUM HEALTH FOUNDATION</td>
<td>$100,000</td>
<td>GREAT MOMS EXPANSION — BERRIEN, KENT, AND MUSKEGON COUNTIES</td>
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<td>SPECTRUM HEALTH LAKELAND FOUNDATION</td>
<td>$55,474</td>
<td>POP-UP ART &amp; WELLNESS CENTER: POP INTO RESILIENCE — BERRIEN COUNTY</td>
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STURGIS AREA COMMUNITY FOUNDATION
$70,000
ST. JOSEPH COUNTY FRESH FOOD DISTRIBUTION
— ST. JOSEPH COUNTY

SYLVESTER BROOME EMPOWERMENT VILLAGE
$100,000
NORTH FLINT NUTRITION COLLABORATIVE
— FLINT

THE REGENTS OF THE UNIVERSITY OF MICHIGAN
$87,953
PILOT: VIRTUAL, PEER-LED TRANS SUPPORT GROUPS AND CARE
— STATEWIDE

THE REGENTS OF THE UNIVERSITY OF MICHIGAN
$99,469
POP-UP SAFETY TOWN:
INJURY PREVENTION FOR HEAD START KIDS
— GENESEE, HILLSDALE, JACKSON, LENAWEE, LIVINGSTON, SHIAWASSEE, WASHTENAW, AND WAYNE COUNTIES

THE REGENTS OF THE UNIVERSITY OF MICHIGAN
$100,000
REDUCING MENTAL HEALTH CHALLENGES WITH RACE-RELATED THERAPY
— DETROIT

WASHTENAW COUNTY COMMUNITY MENTAL HEALTH
$99,552
YOUNG ADULT SUPPORT TEAMS FOR THOSE AT HIGH RISK FOR SUICIDE
— WASHTENAW, WAYNE, LIVINGSTON, LENAWEE, JACKSON, AND OAKLAND COUNTIES

WAYNE STATE UNIVERSITY
$100,000
PREVENTING FALLS BEFORE THEY OCCUR
— SOUTHEAST MICHIGAN

WAYNE STATE UNIVERSITY
$100,000
STRENGTHS-BASED SUPERVISION
— WAYNE AND OAKLAND COUNTIES

WEST MIDLAND FAMILY CENTER
$15,600
HEALTHY HABITS FOR LIFE
— MIDLAND COUNTY

WESTERN U.P. HEALTH DEPARTMENT
$100,000
PREPARING, EATING, AND CHOOSING HEALTHY (PEACH)
— BARAGA, GOOEBIC, HOUGHTON, KEWEENAW, AND ONTONAGON COUNTIES
CAPACITY BUILDING

BLACK MOTHERS’ BREASTFEEDING ASSOCIATION
$50,000
MICHIGAN COMMUNITY-BASED DOULA SUMMIT
— STATEWIDE

BRIDGING COMMUNITIES, INC
$50,000
THE BCI VOLUNTEER TRAINING INITIATIVE
— DETROIT

COMMUNITY FOOD CLUB
$50,000
COMMUNITY FOOD CLUB MODEL REPLICATION PROJECT
— GRAND RAPIDS

COMMUNITY HOUSING NETWORK, INC.
$50,000
IMPLEMENTING A TRAUMA INFORMED CARE APPROACH TO SERVICES
— TROY

ELE’S PLACE
$50,000
INCREASING EVALUATION CAPACITY
— ANN ARBOR, LANSING, FLINT, GRAND RAPIDS

FOCUS: HOPE
$50,000
DESIGN THINKING FOR THE FOOD JUSTICE PROGRAM
— DETROIT
<table>
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<th>Organization</th>
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<tr>
<td>Food Gatherers</td>
<td>$47,000</td>
<td>Community Voices Project: Integrating Equity Into Evaluation</td>
<td>Ann Arbor</td>
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<tr>
<td>Greater Midland</td>
<td>$50,000</td>
<td>Greater Midland: Growing Our Sustainability</td>
<td>Midland</td>
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<td>Health Net of West Michigan</td>
<td>$50,000</td>
<td>Building Capacity Through Development of Internal Expertise</td>
<td>Grand Rapids</td>
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<td>Healthy Homes Coalition of West Michigan, Inc.</td>
<td>$50,000</td>
<td>Safespace: Environmental Health Home Screening Application</td>
<td>Grand Rapids</td>
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<td>Holland Free Health Clinic</td>
<td>$20,000</td>
<td>Increasing Access to Healthcare Through Intake Enhancements</td>
<td>Holland</td>
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<td>Little Brothers—Friends of the Elderly</td>
<td>$50,000</td>
<td>Capacity Building for Donor Stewardship</td>
<td>Hancock</td>
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<td>Michigan Breast Feeding Network (MIBFN)</td>
<td>$50,000</td>
<td>2020 MIBFN Network Meetings and Community</td>
<td>Grand Rapids</td>
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<td>Michigan Health Improvement Alliance</td>
<td>$49,995</td>
<td>Optimizing Evaluation Metrics of the Thrive Initiative</td>
<td>Bay City</td>
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<td>Michigan Transportation Connection</td>
<td>$50,000</td>
<td>ConnectUp</td>
<td>Lansing</td>
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<td>Mosaic Counseling</td>
<td>$30,000</td>
<td>Integrated Database System</td>
<td>Grand Haven</td>
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<td>Roosevelt Park Neighborhood Association</td>
<td>$25,000</td>
<td>Capacity Building of César E. Chávez Farmers’ Market</td>
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<td>Sharecare of Leelanau, Inc.</td>
<td>$48,858</td>
<td>The Costs and Benefits of Aging in Place</td>
<td>Lake Leelanau</td>
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<td>The Wayne County Safe Program</td>
<td>$50,000</td>
<td>Improving Services for Survivors of Sexual Violence</td>
<td>Detroit</td>
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<td>Upper Peninsula Health Care Solutions</td>
<td>$38,155</td>
<td>UPHCS - Evaluation Capacity Building Project</td>
<td>Marquette</td>
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</tbody>
</table>
SPECIAL PROJECTS & EMERGING IDEAS

AREA AGENCY ON AGING OF NORTHWEST MICHIGAN
$300,000
CONNECTED2CARE 2.0
To develop and implement best practices for data-driven, integrated care coordination for older adults with complex care needs and achieve statewide integration between Michigan’s Area Agencies on Aging and physical health providers.

BENEFITS DATA TRUST
$200,000
INCREASING BENEFITS ACCESS FOR MEDICAID PARTICIPANTS AGE 50+
To help Medicaid participants aged 50 years and older live healthier, more independent lives by increasing access to public benefits that can pay for food, medicine, and housing.

MICHIGAN DEPARTMENT OF EDUCATION
$500,000
MDE’S COP: SYSTEMIC SOCIAL & EMOTIONAL LEARNING
To support local schools, community members, and families as they adopt systemic social and emotional learning in policy, training, funding plans, and workforce development.

MICHIGAN DEPARTMENT OF HEALTH AND HUMAN SERVICES
$169,934
CARE TRANSITION HOSPITAL READMISSION REDUCTION EXPANSION
To improve the quality and effectiveness of hospital discharge planning and post discharge care for older adults in efforts to reduce hospital readmissions, medication errors, and healthcare costs.
**MICHIGAN DEPARTMENT OF HEALTH AND HUMAN SERVICES**  
$325,000

**CHILDREN’S BEHAVIORAL HEALTH SYSTEM REFORM**  
To optimize the structure and delivery of behavioral health services to children and youth in order to promote growth, opportunity, and wellness.

**MICHIGAN DEPARTMENT OF HEALTH AND HUMAN SERVICES**  
$500,000

**DEVELOPMENTAL BEHAVIORAL TREATMENT IN HOSPITALS**  
To create a new model for Developmental Behavioral Treatment in all state psychiatric hospitals, ensuring patients with complex behavioral challenges receive appropriate care.

**MICHIGAN DEPARTMENT OF HEALTH AND HUMAN SERVICES**  
$499,036

**INFANT AND EARLY CHILDHOOD MENTAL HEALTH CONSULTATION**  
To evaluate the effectiveness and impact of the Infant and Early Childhood Mental Health Consultation (IECMHC) model, refine the program to better serve participants, and develop a sustainable funding strategy for the program.

**MICHIGAN DEPARTMENT OF HEALTH AND HUMAN SERVICES**  
$500,000

**SUD USER ROLE ADDED TO CC360 AND ECONSENT INTEGRATION**  
To allow individuals to give consent for health plans and care providers to share substance use disorder treatment information, improving care coordination between providers.

**MICHIGAN PUBLIC HEALTH INSTITUTE**  
$500,000

**ASSESSING HOSPITAL AND HEALTH SYSTEMS TO PROMOTE EQUITY**  
To work with selected hospitals to identify resources, create implementation plans, and establish a common understanding of a health organization’s role in addressing health disparities to achieve equity in care.

**MICHIGAN DEPARTMENT OF HEALTH AND HUMAN SERVICES**  
$500,000

**OPTIMIZE MEDICATION THERAPY MANAGEMENT FOR SENIORS**  
To improve medication management among older adults with diabetes and hypertension by virtually embedding pharmacists into patient care teams and enhancing patient-pharmacist-physician communication.

**MICHIGAN PUBLIC HEALTH INSTITUTE**  
$130,000

**JUST CARE**  
To address racial biases amongst healthcare practitioners and racism as a root cause of inequity using a train-the-trainer approach in the Henry Ford Health System.

**THE REGENTS OF THE UNIVERSITY OF MICHIGAN**  
$468,048

**PEDIATRIC SICKLE CELL DISEASE IMPROVEMENT COLLABORATIVE**  
To provide better treatment for individuals with sickle cell anemia by creating a quality improvement collaborative for Medicaid Health Plans.
MORE FROM 2020
MORE FROM 2020

Dive deeper into our 2020 activities by exploring these publications and posts. You can view them all online at mihealthfund.org/more2020.

FROM HERE TO THERE: HEALTH-RELATED TRANSPORTATION IN MICHIGAN
In this report, we review our investments in health-related transportation, look at promising models and innovations, and make recommendations to ensure future Health Fund grants support systemic change.

MICHIGAN FOOD ENVIRONMENT SCAN
Hundreds of organizations are helping Michigan residents access healthy food. The Health Fund contracted with MPHI to study them all, revealing the strengths of food interventions across the state, as well as the gaps left behind.

READY TO SERVE?
On Veteran’s Day, the Center for Health and Research Transformation (CHRT) released a report emphasizing Michigan providers’ need for more training in order to serve older veterans.

2016-2017 COHORT REPORTS
With help from Public Sector Consultants, we identified key lessons from some of our earliest full grantmaking cycles. You can browse the reports by program area:
- Behavioral Health
- Healthy Aging
- Nutrition & Healthy Lifestyles

REFLECTING ON 2020
View a compilation of posts, insights, and media clips from the Health Fund and our grantees in 2020. Included are spotlights on:
- Food as medicine
- Medication assisted treatment for substance use disorders
- Health journalism in Michigan
We are grateful for Blue Cross Blue Shield of Michigan’s continuing funding support, totaling over $193 million since 2014.

### 2020 INCOME & SOURCES*
**TOTAL $122,600,000**

- Blue Cross Blue Shield of Michigan: $85,000,000
- Investments: $37,300,000
- Other: $300,000

### 2020 EXPENDITURES*
**TOTAL $93,100,000**

- Grants and programs: $41,200,000
- Michigan Medigap Subsidy: $22,000,000
- Administration: $1,900,000
- Transferred to Endowment: $28,000,000

*All amounts rounded to the nearest $100,000*
FINANCIAL SUMMARY

2020 TOTAL ASSETS *
$302,200,000

2020 GRANTS BY PROGRAM AREA *
TOTAL $36,100,000

- Endowment: $242,100,000
- Medigap Reserve: $17,500,000
- Payable to Grantees: $18,100,000
- Future Grantmaking: $24,500,000

- Behavioral Health: $7,000,000
- Healthy Aging: $8,700,000
- Nutrition & Healthy Lifestyles: $7,900,000
- Community Health Impact: $5,700,000
- Special Projects & Emerging Ideas: $4,400,000
- Rapid Response Telehealth Initiative: $2,400,000

*All amounts rounded to the nearest $100,000
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BOARD OF DIRECTORS

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Deputy Chief of Staff
Michigan Secretary of State

TINA REYNOLDS
Health Policy Director
Michigan Environmental Council

HENRY VEEENSTRA
Retired President
Spectrum Health Zeeland Community Hospital

A special thank you to LYNN ALEXANDER, who completed her board service in 2020.